

# 8(a) Design Build Strategies and Opportunities for Improvement

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## **Panel Members**



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 NAVFAC SE, PDC Area Support Group Supervisor. Covering GTMO, Key West, South Carolina, and Caribbean Project

### Christine Spendiff

 – NAVFAC SE, PDC Area Support Group, Supervisory Architect. Covering Jacksonville Area

# Purpose



- NAVFAC is experiencing impacts to schedule and design quality performance with small (<\$5M) design build (DB) projects.
  - Multiple design errors/omissions causing significant schedule delays and cost overruns.
    - Examples: Environmental requirements, base specific permitting and approvals, unique challenges with remote locations (i.e. GTMO and Key West).
    - Multiple, unplanned resubmissions of design submittals.
  - Projects are quickly falling behind schedule soon after award.
    - Government and KTR are not "hitting the ground running" to set up a complete, detailed Post Award Kickoff Meeting (PAK).
    - Design delays are causing immediate schedule slip in construction and turnover to customer or missing mission need dates.

# Agenda



- Potential Causes and Topics for Discussion
  - KTR and Government understanding or experience with NAVFAC and DOD specifications and requirements.
  - Relationship and management between Small Business DB Prime KTR and Small Business A/E firm or Designer of Record.
  - Solicitation period discussions. Period of performance expectations, preproposal inquiry process, site visit participation.
  - Scope creep during design.

## **Specifications and Requirements**



- Understanding of NAVFAC specifications and requirements – Are the Gov't SOW or specifications too in-depth? Not enough detail?
  - Does the Government provide a clear basis of design and desired end state?
    - Data sharing and KTR expectations or assumptions of available information (e.g., As-Builts, CAD files, shop drawings).
  - Is the level of experience and knowledge of small business A/E firm on UFC, UFGS, and base specific requirements at appropriate level?
    - Importance of FC 1-300-09N (Gov't and Contractor understanding of this document).

#### - What is required and expected of Government design managers?

- Is there enough participation (e.g., PAK and Design Review Meetings)?
- Does Government design team provide appropriate technical and contractual experience to support requirement?



- What is the relationship between Prime Construction KTR and DOR (A/E)?
  - Do Prime construction KTRs have multiple, established firms to go to?
  - How are Prime KTRs soliciting A/E firms during pre-award?
    - Is the design fee limitation a concern for small projects?
    - Are A/E design schedules and availability accounted for with proposal?
  - What is the understanding from Government and Prime KTR of roles/responsibilities during design phase?
    - Government expectations of Prime KTR's management of schedule and quality control during design phase.
    - Are design schedule dates and milestones being presented at PAK?

# **Scope Creep and Solicitation Period**



- Does end user have sufficient involvement in the RFP development or definition of the requirement?
  - Impacts of fiscal year funding on scope and Government budget.
- What are the best practices for communicating limits of proposals and exclusions to include assumptions and narratives?
- What is the A/E participation and Government Design Manager participation in negotiations and review of final agreement?
  - Do we reach a complete "meeting of the minds?"
  - Best practices for pre-proposal inquiries (e.g. Projnet) and site visits.
- Does the Government have appropriate and realistic periods of performance in SOW? Are Contractors proposing alternate periods of performance?

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